



PERMIT TO CONSTRUCT AND OPERATE A SOLID WASTE VOLUME REDUCTION PLANT

Pursuant to Section(s) 22a-208a and 22a-454 of the Connecticut General Statutes (“CGS”) and Section 22a-209-4 of the Regulations of Connecticut State Agencies (“RCSA”), a Permit to Construct and Operate is hereby issued to:

License Transfer: From NLR, Inc (Graczyk, President)
To NLR, Inc (Tom Szaky, CEO) Subsidiary of Terracycle US, LLC
Date: May 29, 2026

Permittee:
NLR, Inc.
250 Main Street
East Windsor, CT 06088

Permit No. 04701439-PCO

to operate the volume reduction plant (“Facility”) located at 250 Main Street, East Windsor, Connecticut. Subsequently, the Permit to Operate No. 04701160-PCO issued on June 24, 2014, and minor permit amendment issued January 5, 2016 are no longer in effect and are superseded by the conditions of this Permit as specified in the conditions and attachments set forth herein.

All terms in this Permit are defined in the Permit or if not defined in the Permit are defined in Sections 22a-209-4 and 22a-449(c)-100 of the RCSA or in Title 40 of the Code of Federal Regulations (“CFR”) Part 273.

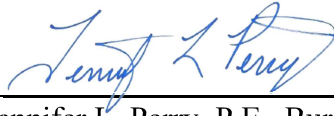
This Permit is based on the information described in the CGS Section 22a-208a permit application (Application No. 201903191) submitted to the Department of Energy and Environmental Protection by the applicant on February 25, 2019, amended on October 2, 2023, October 18, 2023, January 25, 2024, and February 19, 2026. The Permittee must keep records of all data used to complete the permit application and any supplemental information submitted for the effective term of the Permit. Any false statement or inaccuracies contained in the information submitted by the Permittee may result in the suspension, revocation or modification of this Permit and civil or criminal enforcement action.

The Permittee shall comply with all terms and conditions of this Permit. Any violation of any provision of this Permit may subject the Permittee to enforcement action pursuant to the CGS including but not limited to Sections 22a-6 and 22a-131.

This Permit may be revoked, suspended, modified, transferred or reissued, in accordance with applicable law. The Commissioner may also modify this Permit when it is deemed necessary to do so. The Permittee shall submit a permit application to the Commissioner at least one hundred twenty (120) calendar days before making any changes to any of the permitted areas or activities. Any application shall be approved in writing by the Commissioner prior to the Permittee implementing such changes.

Nothing herein authorizes any person, municipality or authority to hinder municipal or regional solid waste recycling efforts. All activities conducted by the Permittee at the Facility shall be in accordance with this Permit and in compliance with the statewide Solid Waste Management Plan.

This Permit shall become effective on May 29, 2026 and shall expire five (5) years from this effective date.



Jennifer L. Perry, P.E., Bureau Chief
Materials Management and Compliance Assurance
Department of Energy and Environmental Protection



September 10, 2026

Transmitted via email:

kevin.flynn@terracycle.com

TerraCycle US, LLC
1 TerraCycle Way
Trenton, NJ 08638
Attention: Kevin Flynn

License Transfer: From NLR, Inc (Graczyk, President)
To NLR, Inc (Tom Szaky, CEO) Subsidiary of Terracycle US, LLC
Dated May 29, 2026

Re: NLR, Inc.
Facility Location: 250 Main Street, East Windsor, Connecticut 06088
EPA I.D. No. CT5000001495
Correction of Clerical Error - Approval of License Transfer

Dear Kevin Flynn:

Staff of the Waste Engineering and Enforcement Division in the Department of Energy & Environmental Protection ("the Department") have noted an error in the May 29, 2026 license transfer for Solid Waste Facility Permit No. 04701439-PCO, issued May 29, 2026 and Hazardous Waste Transporter CT-HW-669, issued March 22, 2025, from NLR, Inc. to TerraCycle US, LLC d/b/a NLR, Inc. ("license transfer"). The identified error was the name of the transferee, TerraCycle US, LLC. The license transfer should have been transferred from NLR, Inc. to NLR, Inc. as a wholly owned subsidiary of TerraCycle US, LLC (the parent company). In accordance with the Regulations of Connecticut State Agencies, Section 22a-3a-5(e), the Department makes the following correction:

Transferor:

NLR, Inc.
256 Main Street
PO Box 680
East Windsor, CT 06088

Transferee:

NLR, Inc.
1 TerraCycle Way
Trenton, NJ 08639

Please note that the issuance date remains as May 29, 2026 and that a copy of the corrected license transfer (accompanied by this letter) is required to be maintained at the facility. Nothing in this letter relieves the Permittee from the obligations under the license transfer as described in the above-referenced permits.

If you have any questions regarding this letter, do not hesitate to contact Bethany McWade at (860) 424-3303 or via email at Bethany.mcwade@ct.gov.

Sincerely,

Brent Madho, Acting Division Director
Waste Engineering and Enforcement Division
Bureau of Materials Management and Compliance Assurance

Enclosure

cc: Julie Dutton, CT DEEP Waste Engineering and Enforcement Division
Olimpia Brucato, CT DEEP Waste Engineering and Enforcement Division
Jessica Bilyard, CT DEEP Office of Innovative Partnership and Planning